

11TH HOUR RACING TEAM STRATEGY



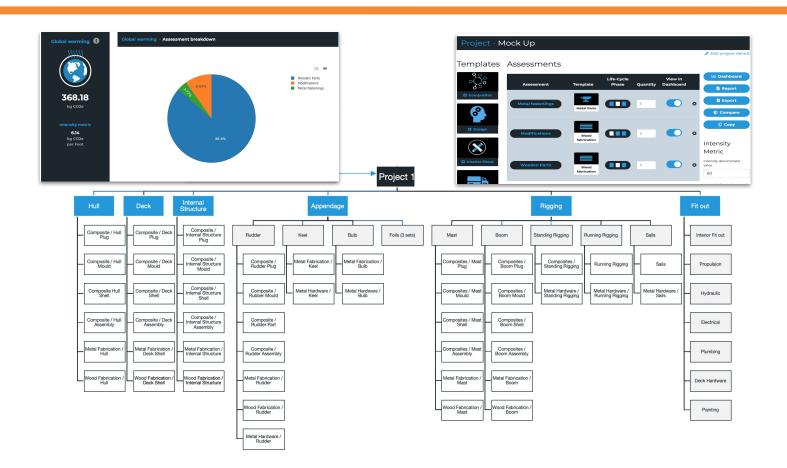
Stakeholder Map



MEASUREMENT



MEASUREMENT & MARINESHIFT360



ASSESSING OUR BENCHMARKS

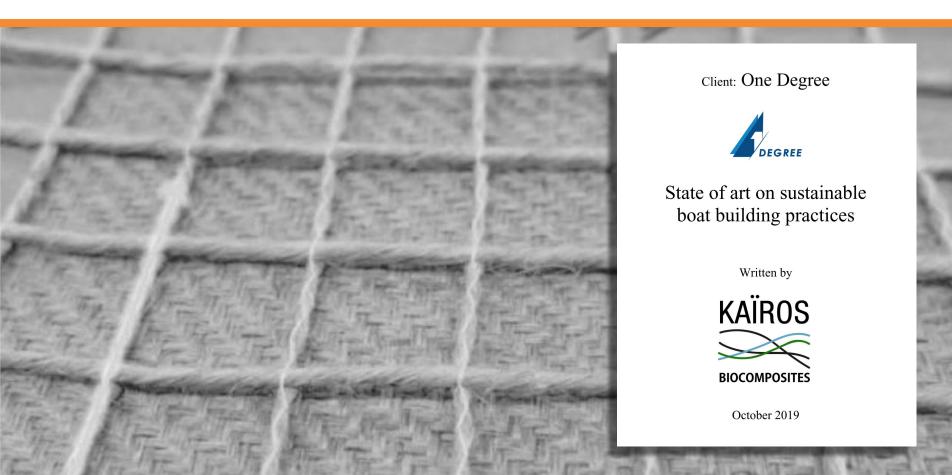


Other reference points

MOD70: 230t CO2e, 5,270 m3 Water

*Recalculated 2020 using new method

MATERIALS



WASTE & END OF LIFE



RESOURCES

11TH Hour Racing Team

- → How to create a sustainability policy
- → Sign up to our newsletter here for the TOOLBOX and more articles in the "How to Series'
- → Vestas 11TH Hour Racing 2017-18 Sustainability report

The Ocean Race

→ <u>Plastic-free event quide</u>

World Sailing

- → World Sailing Special event charter
- → World Sailing Agenda 2030

International Events

- → The Green Blue
- → Sailors for the Sea Clean regatta program
- → ISAF Youth Worlds, Corpus Christi Sustainability report
- → <u>IOC Sustainability Essentials</u>
- → <u>UN Sustainable Development Goals</u>